



The one-hundred-and-first meeting of the Joint Nature Conservation Committee to be held at 0900 hours on 20 November 2014, at JNCC, Monkstone House, City Road, Peterborough, PE1 1JY

This paper was provided to the Joint Committee for discussion. Please refer to the minutes of the meeting for Committee's position on the paper.

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## **Joint Nature Conservation Committee**

### **JNCC Strategy Sub-Group: draft terms of reference**

#### **Executive summary**

**Sponsor director: Marcus Yeo**

#### **1. Action required**

- 1.1. Draft terms of reference for the JNCC Strategy Sub-Group, established by Committee at its last meeting, are presented at annex 1 for approval.

## Joint Nature Conservation Committee

### Annex 1- JNCC Strategy Sub-Group: draft terms of reference

1. The Joint Committee agreed at its September 2014 meeting to undertake a fundamental review of JNCC's strategy and appointed a sub-group with the following membership:  
  
Chair – Professor Gilligan  
SNH – Dr Walker  
NRW – Professor Matthews  
NE – Professor Hill  
CNCC – Hilary Kirkpatrick  
Independents: Mr Duke, Dr Brown, Professor Kaiser
2. The sub-group is asked to prepare, for discussion by Joint Committee in March 2015, a proposed high-level strategy for JNCC indicating where the organization should aim to be in 5 and 10 years time.
3. To achieve this the sub-group should oversee and direct work undertaken by JNCC staff, in particular:
  - 3.1. Ensuring that the process of development:
    - reflects the views of key stakeholders, in particular government sponsors and the country conservation bodies.
    - accommodates identification and consideration of a wide range of strategic issues that could shape JNCC's future strategy;
    - takes account of, but is not constrained by, existing constraints such as JNCC's current legislative, administrative and financial framework and corporate capabilities;
    - considers high level options for the future direction of JNCC;
  - 3.2. Evaluating and developing outputs from staff to produce a high level strategy for JNCC in 5 and 10 years time, describing:
    - the purpose and key functions/ business objectives of the organisation;
    - the organisation's principal customers and partners and the nature of its profile with these groups and more widely;
    - the key capabilities the organization would have;
    - the basis of financing for the organization.
4. The group will meet three times on:  
  
14 November  
21 January  
11 March (date under review)

5. Support to the sub-group will be provided by Marcus Yeo and Sue McQueen.